

SCHEDULE II

CERTAIN EFFICIENCY AND COST-SAVINGS PROJECTS

- No new employee headcount change is contemplated as a direct result of implementation of the Dominion Energy Management Proposal, beyond Santee Cooper's current standalone operating assumptions for planned staffing reductions (10% staffing reduction from 2017 through 2020)
- Manage fuel costs: reduce coal assets and replace with solar, battery storage, demand-side programs and natural gas resources
- Accelerate automated metering infrastructure: reach all retail customers by 2021
- Refinance debt: refund \$175 million of outstanding muni-bonds with lower interest rate debt
- Additional debt reductions: reduce debt with internally generated funds and coal pile optimization in 2020
- Employee training: introduce best practices and additional improvements in employee training
- Supply chain management: optimize procurement of real property, supplies, prepare procurement agreements
- Fleet expenses: optimize management, maintenance, acquisition / disposal of fleet
- Cash management: introduce best practices in cash management and financing functions; assist company in corporate planning to improve capital allocation (i.e., Flex Card benefits)
- Delivery maintenance: improve transmission maintenance and delivery outage support through enhanced scale and combined efforts
- Plant maintenance: improve plant maintenance / generation outage support process and timing
- Load management: implement planning of load retention and formulation of load shaping